



Igniting Imagination:

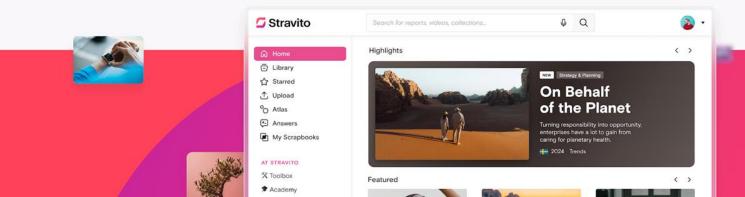
How Kellanova is building a genuinely insights-driven culture

Joy Eckhoff

Senior Client Development Manager Stravito

Leo Moore

Senior Director for Strategic Insights and Analytics Kellanova



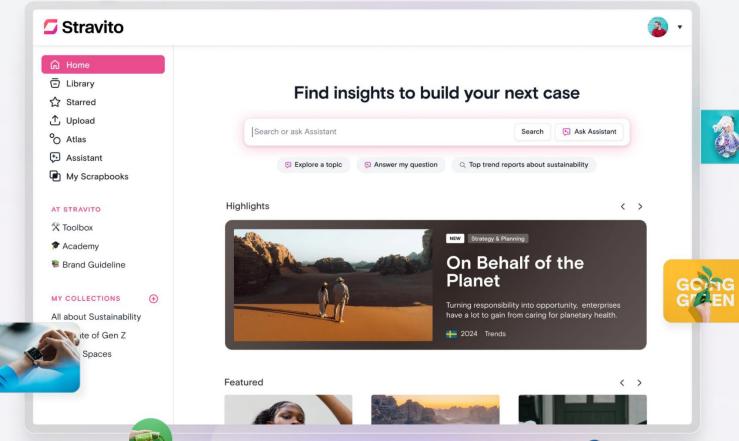


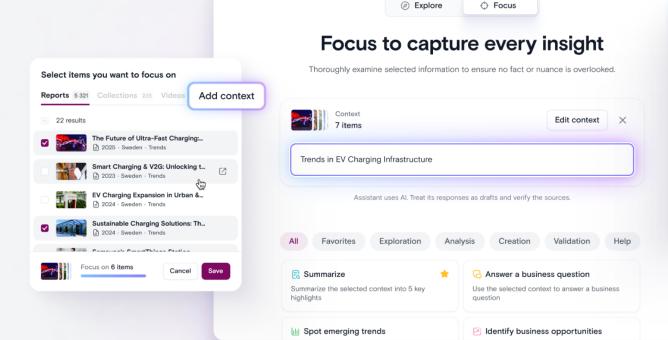
What's the most important meal of your day?











Trends in EV Charging Infrastructure

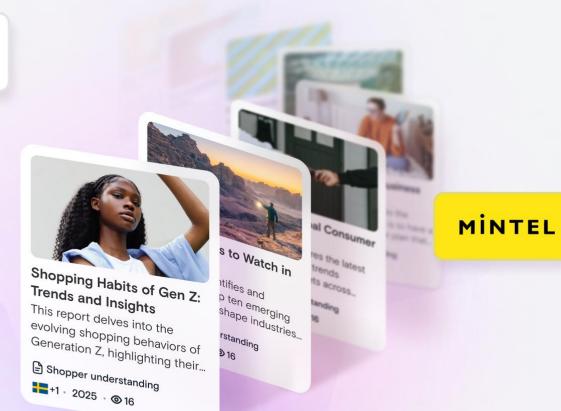
The EV charging infrastructure is evolving rapidly, driven by technological advancements, policy incentives, and consumer demand. Several key trends are shaping its future:

- Ultra-Fast Charging Networks The rise of 350kW+ chargers is reducing charging times significantly, making long-distance EV travel more convenient. Companies like Tesla, lonity, and ChargePoint are expanding their high-power networks.
- Smart & Bidirectional Charging (V2G & V2H) Vehicleto-Grid (V2G) and Vehicle-to-Home (V2H) technologies allow EVs to feed energy back into the grid or power homes, increasing grid resilience and reducing electricity costs.
- Widespread DC Fast Charger Deployments –
 Governments and private companies are rapidly deploy.

Tell me what you need help with or ask a question











Why you're really here:





Our vision:

Insights as the spark of imagination, not the stamp of approval















Empathy



Proactivity



Democratization





Curiosity: Creating space for growth

- Championing human insight to ignite and fuel growth
- Building an organization around key deliverables Foresight, Behavioral Expertise, Go To Market and Performance Measurement
- Building capabilities in Human Understanding, Insight Generation, Strategic Influence and Future Orientation





Empathy: Building from human truths

- Building clear learning agendas by category focused on opportunities and challenges
- In-depth understanding of needs and motivations, occasions, brand relationships, emerging trends and competitor dynamics
- Driving excellence in innovation, communication and omni-channel activation





Proactivity:Making it tangible

- Redeveloping strategic planning and activity development processes
- Moving Insights generation and application upstream in our thinking
- Adding specific capabilities around shopper marketing and marketing effectiveness

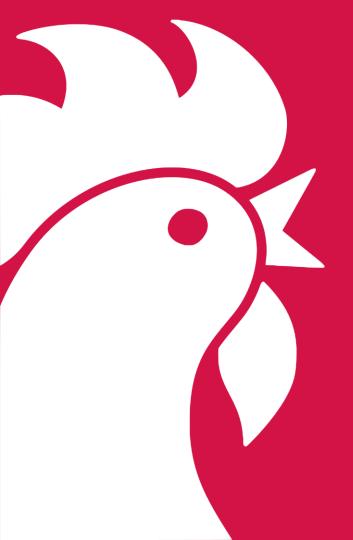


Democratization: Insight for all

- Reducing barriers to accessing insight the magic happens not when insights sit in silos, but when they're everywhere.
- Ensure there is real empathy for consumers and shoppers across all of our teams.
- The result? More agile, responsive decisionmaking throughout Kellanova.





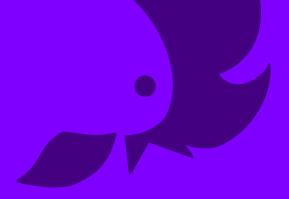


From New
Behaviours to
A New Dawn for

Kellvyg's







We set out to see in the New Dawn by thinking and behaving differently.



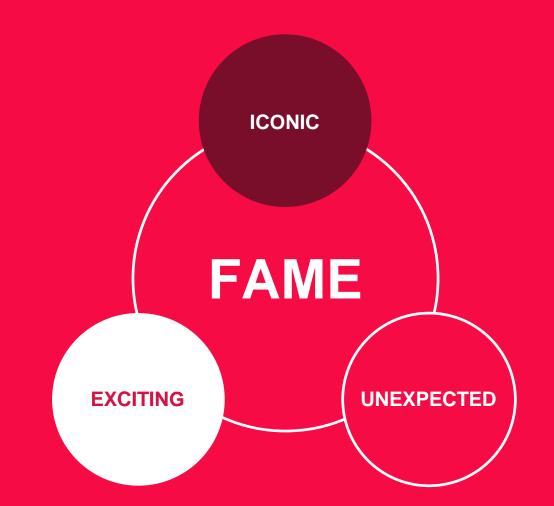


Clearly defining the problem

21% drop in meaning over past 5 years

Declining share & profitability







Reignite Kellogg's as a loved OG icon



THE JOURNEY TO IMAGINATION (UK, FRANCE & ITALY)

Kellogg's Masterbrand is our number 1 brand!

NIELSEN IQ 2023+ UK, FRANCE, ITALY, SPAIN

The number 1 category driver is 'Puts me in a positive mood'

NIELSEN IQ 2023+ UK, FRANCE, ITALY, SPAIN

The BIG idea on Cornelius is seen as fresh, modern and different

KINDLING 2024 UK. FRANCE, ITALY

Observational qual research to capture real 'you do you' behaviours

BRAND GENETICS 2024 UK, FRANCE, ITALY

Cornelius character is highly recognized and mostly associated with Kellogg's Masterbrand

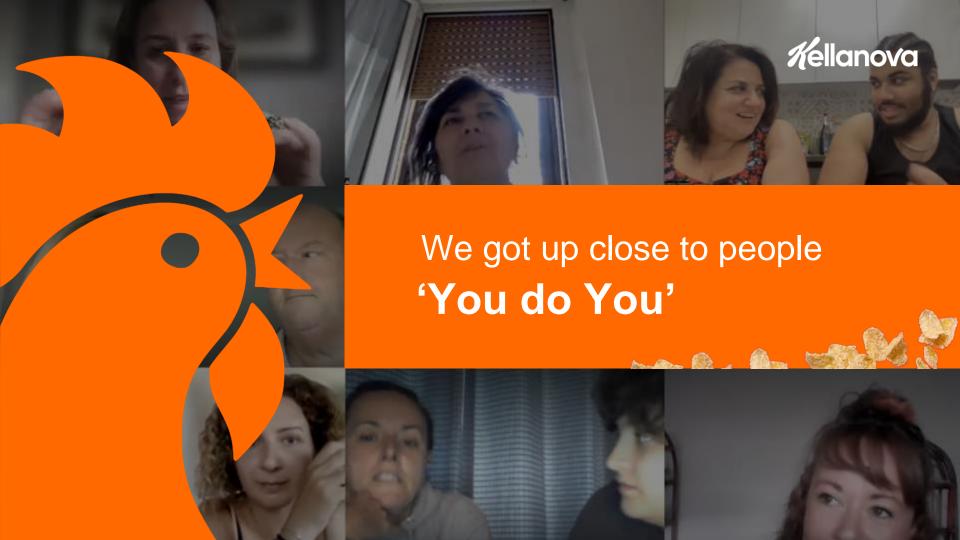
GLOBAL KELLOGG STUDY PRE YOSHI 2022 UK, FRANCE, ITAL' EHRENBERG BASS INSTITUTE 2022 + UK, FRANCE, ITALY Positive mood in the morning = everyone needs to be given 'you do you' time in the morning, and if you don't get that, your start of the day is compromised

KINDLING 2023 UK, FRANCE, ITALY

Quant research <u>post shoot</u> to validate consumer responses to BIG IDEA on Cornelius











Leading to an uncompromising strategy



YOUR CHOICE OF CEREAL



YOUR
'YOU DO YOU'
MOMENT



















Key takeaways

Insights can
go beyond just
supporting decisions.
Insights can spark
imagination.

Curiosity, empathy, proactivity, and democratization are key behaviours.

Building the right foundations of people, partners, and platforms drives enduring impact.

Thank you!

Questions?

You can also come chat with us at booth 320.







