

PEPSICO Onailbiter New Product Pulse (NPP):

Cracking the Code on In-Market Innovation Success



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Product Design Test

Total
Eating
Experience

Central Location Testing Concept Testing

Early Idea Testing Packaging Optimization

Concept Attribute Translation

PEPSICO INVESTS BILLIONS ON INNOVATION

Home Use Testing

Integrated Consumption Panel

Jobs to Be Done

Need State Validation New Trier Surveys Direct Consumer Response Data

WHAT CONSUMERS & SHOPPERS SAY DOES NOT ALWAYS ALIGN WITH WHAT THEY DO!



SAY

Relying only on what consumers & shoppers SAY limits understanding of the full story.



Risk of inaccuracy/unreliability

X Rationalizing behaviors

X No additional context



DO (BEHAVIORAL)

Capturing what consumers & shoppers DO through observed behaviors helps tell a clearer story.

Less consumer burden to recall

Validated by actual, real behavior

Observations of natural, irrational behaviors

Capturing real world influences



WHAT IS NEW PRODUCT PULSE?

HOW IT WORKS

Nailbiter finds the right shoppers at the right time to observe their behaviors.

Shoppers make short, in-themoment videos recording their purchase decision or consumption moment



Videos and audio are converted into metrics and insights

These metrics build powerful brand, category, and retailer stories



3 KEY STAGES EVALUATED



NOTICEABILITY

How well does the innovation do at grabbing attention at-shelf?



TRIAL & CONVERSION

Does the product attract people to consider purchasing / drive trial, and why?

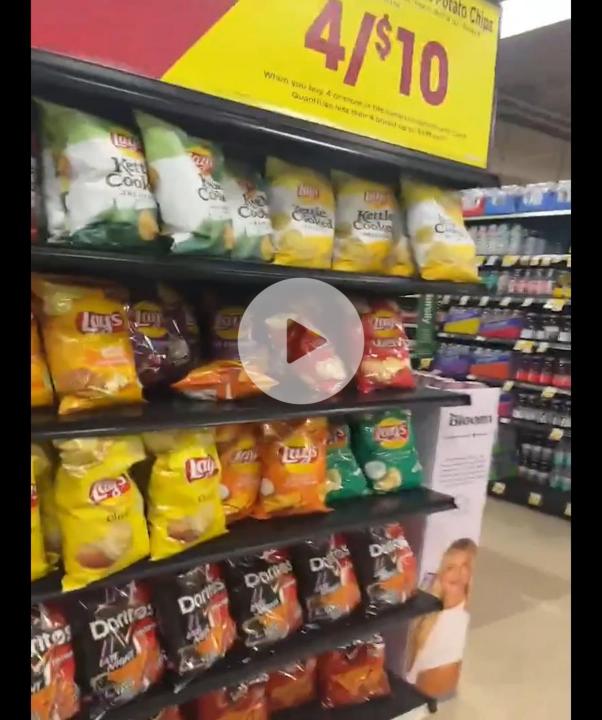


CONSUMPTION EXPERIENCE & REPEAT

Does the product meet expectations at consumption and is there intent to repeat?



CAPTURING BEHAVIOR VIA VIDEO





MUST WIN ALL 3 STAGES







MERCHANDISING MATTERS

Only in-the-moment video captures how merchandising impacts shopper Notice

Simply, Frito's Permissible line, launched new packaging and flavors early in '25



Notice was higher for Simply and key benchmarks in Walmart vs Kroger, despite Kroger having almost 3x the # of facings





Permissible Salty Snacks are blocked together at Walmart, making it easier to spot Simply—even with fewer facings.







UNDERSTANDING THE WHY'S

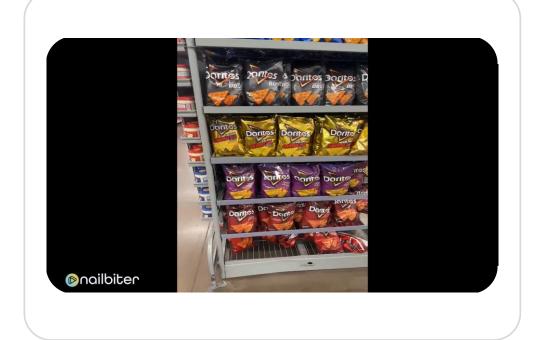
Sales data gives the 'what', Nailbiter gives the 'why'

Doritos Golden Sriracha is a yellow sriracha (a more mild, sweet, tangy flavor vs. red spicy sriracha). There were questions around taste/spice perceptions, especially with spicy cues (red) on pack.



Doritos sees great Conversion, but with better on-pack communication about the spiciness level, it could've convinced even more.

CONVERSION BARRIERS TO PURCHASE — DORITOS GOLDEN SRIRACHA 4 IN 10 FLAVOR/ SPICE LEVEL "I'm not sure what they would taste like. Sriracha is generally hot, so I don't think that I'm going to be getting those."







DELIVER ON EXPECTATIONS

Observing taste experience gives early signs of performance

Cheetos Cheese Pizza Puffs received concerning CX scores tied to taste shortly after launch in early '25.

Measuring that impact was key to understanding repeat potential.



Norm "I'm not a huge fan... it tastes like some type of just artificial Italian flavor." "I see myself getting the regular puffs because they have a cheesier taste to them."



Dinamita Sticks' discontinuation in 2024 highlights the importance of early repeat diagnostics. Seeing Cheetos Pizza trend similarly signaled the need to pivot-before it was too late.

Without a database, this warning sign could've been missed.



WHAT WE'VE LEARNED



focused partnerships

lead to actionable

insights







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THANK YOU!

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with us at info@nailbiter.com



SHOPPER

E-COMM

PLANOGRAM

MARKETING

PRICING

IMMERSION

PACK & PRODUCT

In-store Shopper Journey E-comm Shopper Journey

Aisle of the Future

In-store Displays & Activations

Price Sensitivity & Testing

Usage & Behaviors

Pack Benchmarking

Path to Purchase Digital Touchpoints Planogram Shopability

Digital Marketing

Price/ Value Perception Segmentation & Demand Space

Product Success Drivers

Impulse Tracker

UI/UX

AR Planogram Testing

AR Display Testing

AR Price Testing

Seasons & Rituals

AR Pack & Product Testing

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