



When the click meets the aisle

**UNDERSTANDING CHANNEL SYNERGY IN
A TRADITIONALLY IN-STORE CATEGORY**

A case study on how American Greetings leverages category intelligence to better understand online shopper behavior.

MARCH 2026



— 1 —

The role of ecommerce in a traditionally in-store category: Greeting cards

Establish current behavior and interest

— 2 —

Two shopping environments, two behavioral patterns

Aisle and digital shelf differences

— 3 —

What drives decision in each environment

Attention shifts and why it matters

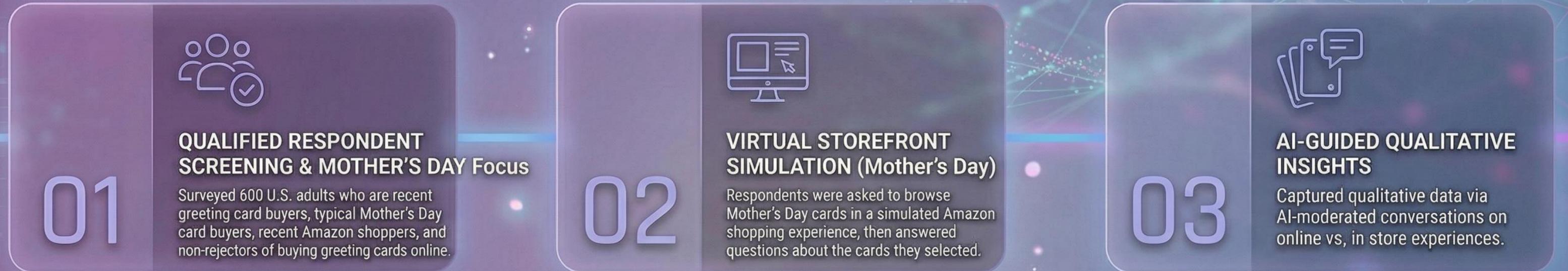
— 4 —

Designing for the aisle and the click

Strategic implications for channel synergy

How We Studied Online Card Shopping

Our multi-method approach combined a quantitative survey with qualitative AI-moderated insights.



TOTAL RESPONDENTS
(N=600)



44 CARDS TESTED ACROSS 5+ BRANDS
Including American Greetings, Hallinark, Papyrus, Decorably, and others.



95% CONFIDENCE LEVEL
Analysis at 95% confidence level.

KEY CRITERIA

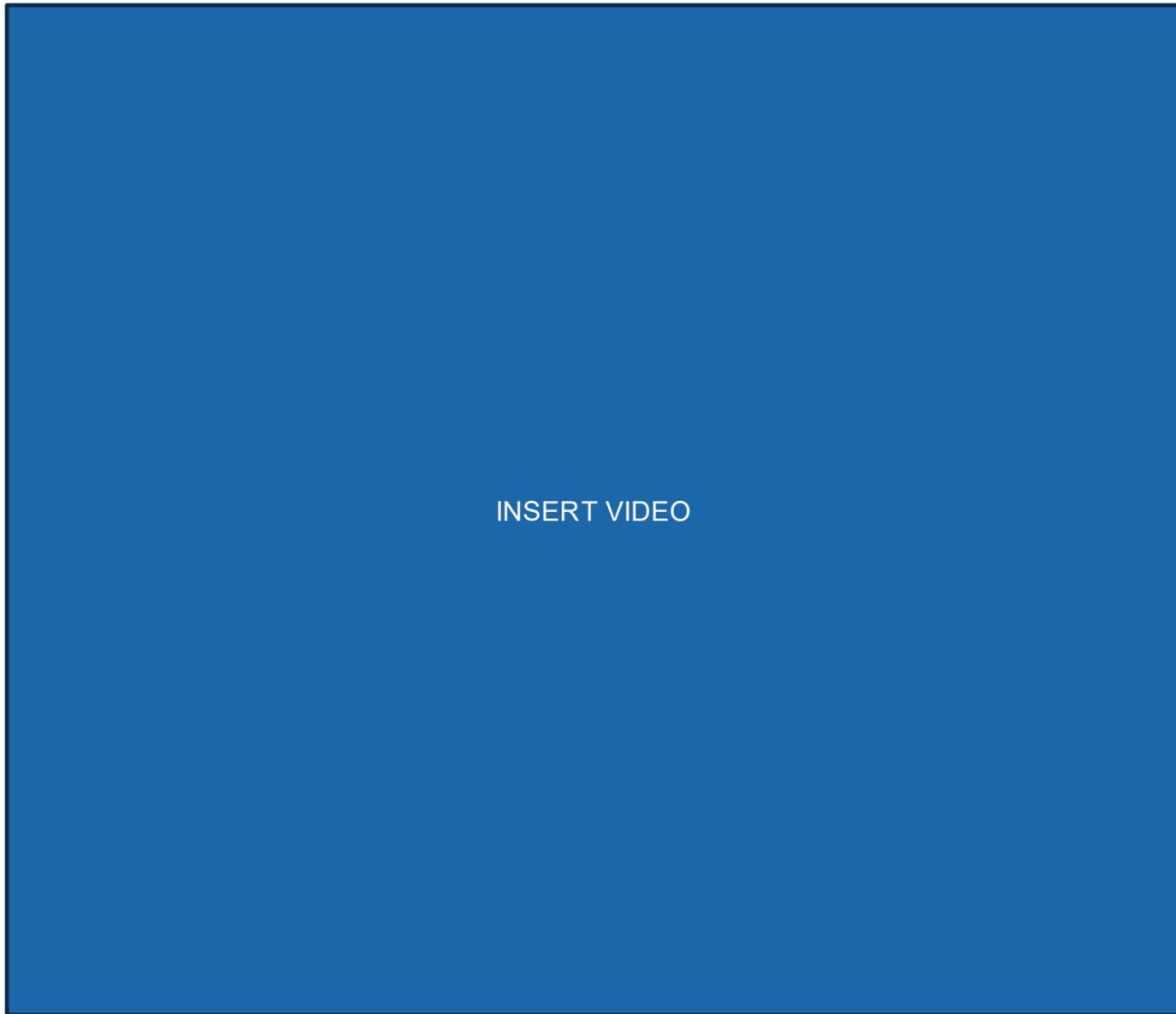
Non-rejectors of buying cards online

Ecommerce shopping simulation

AI captured insights

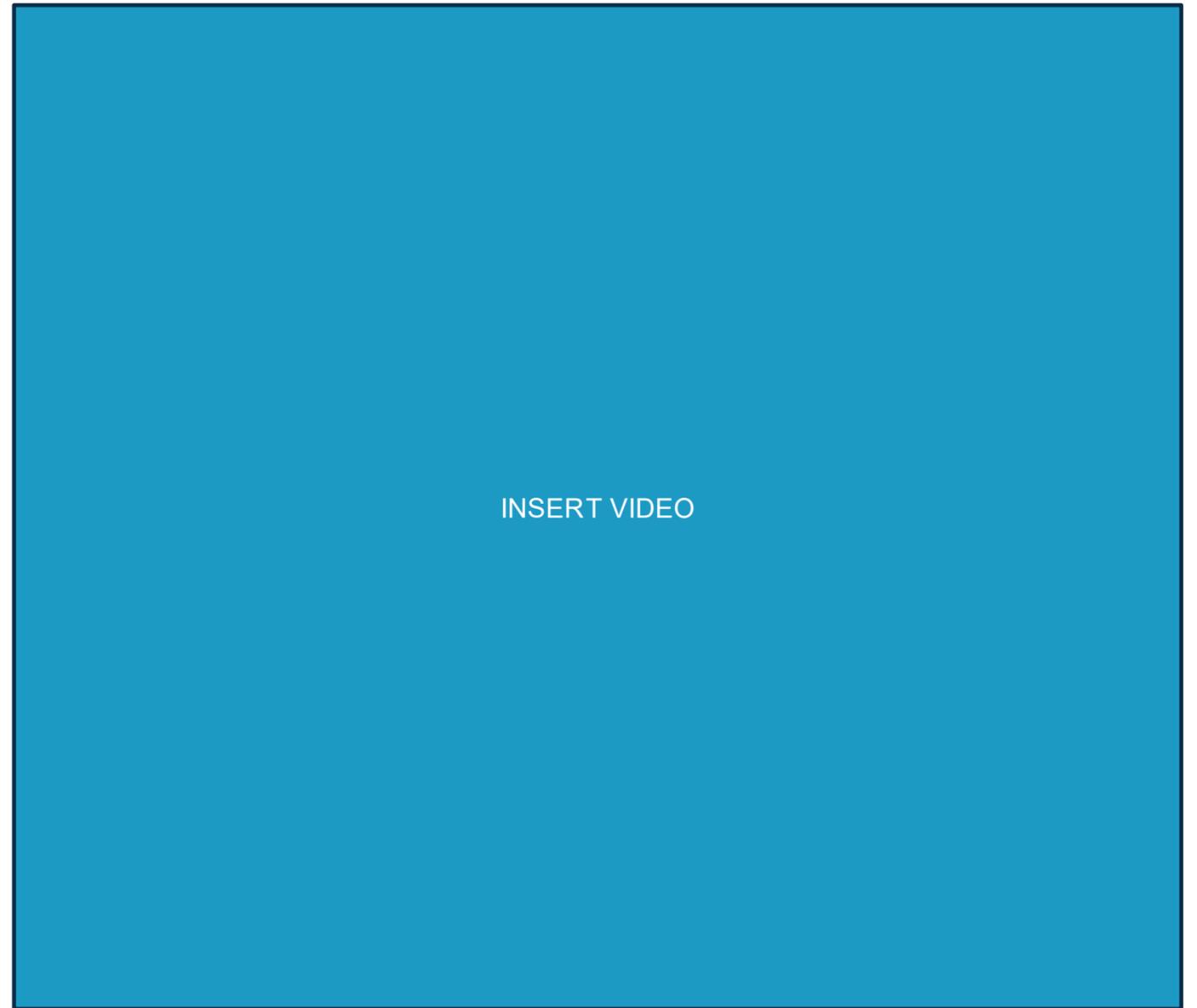


Ecommerce Simulation



INSERT VIDEO

Conversation AI



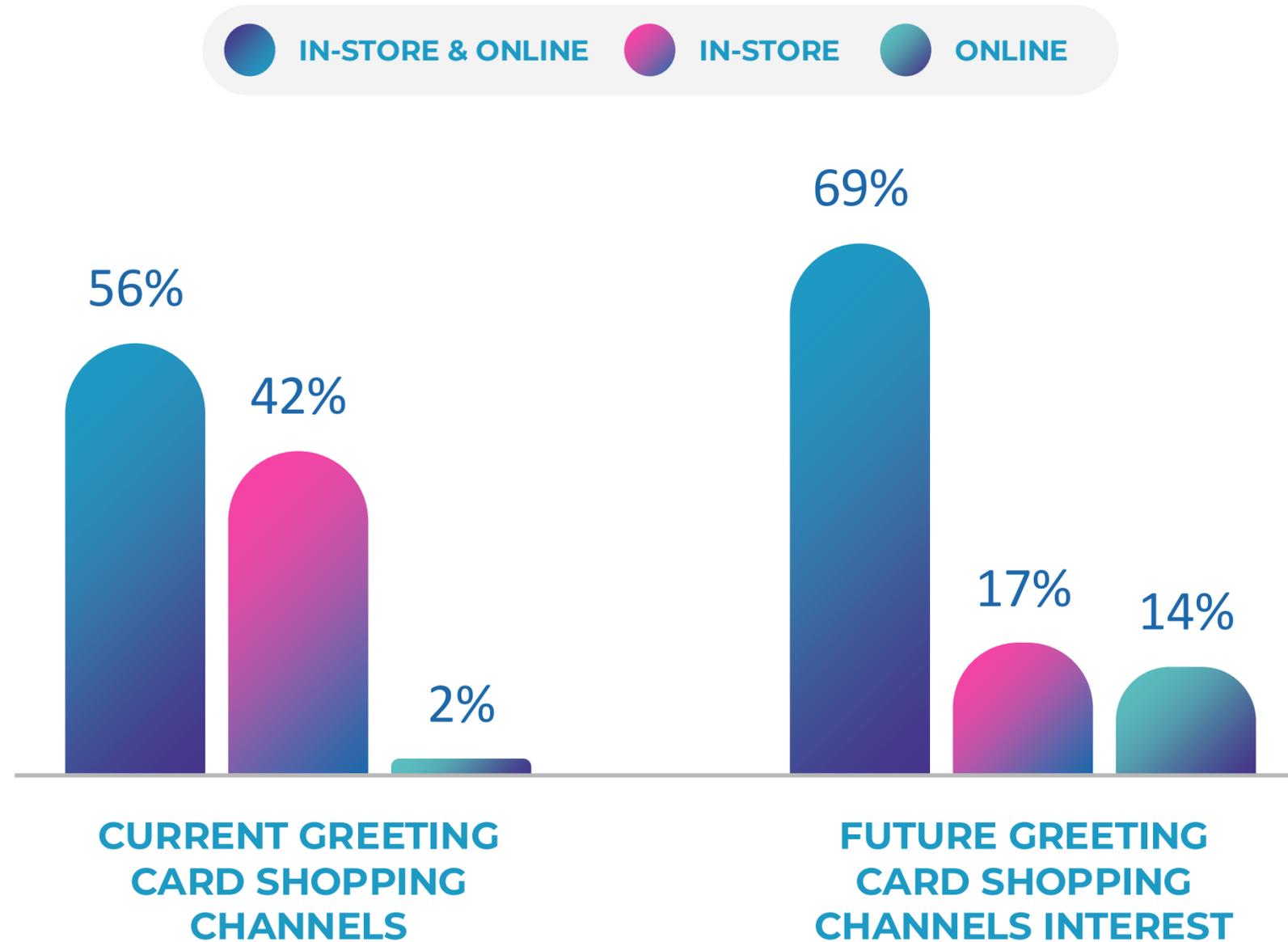
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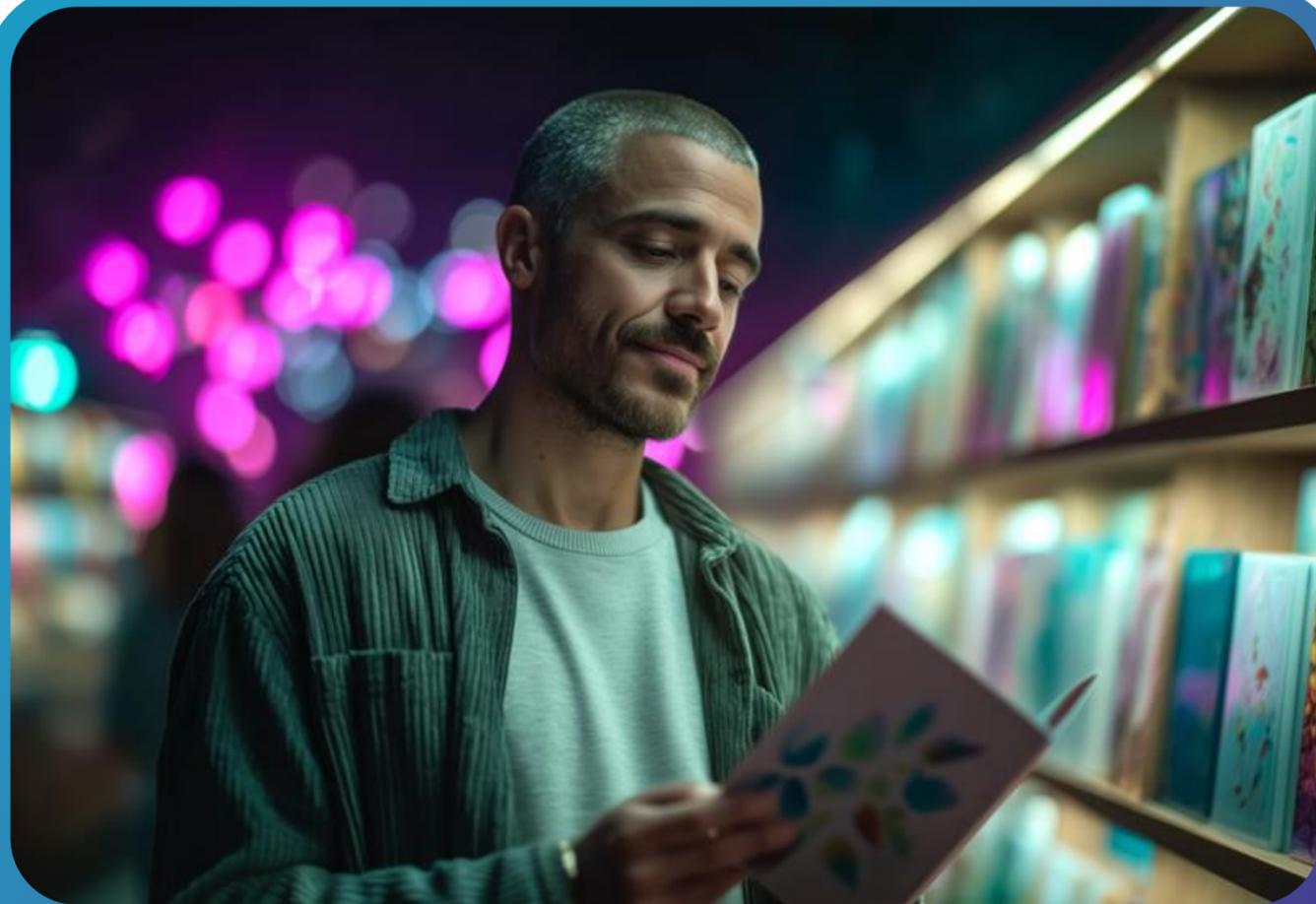
Key Learnings





Greeting card shoppers are expanding into online shopping while maintaining in-store shopping.





In-store greeting card shopping is tactile, personal, and discovery-driven

WHAT IN-STORE DELIVERS...

- A more personal, meaningful shopping experience
- The ability to physically touch and assess card quality
- Easy navigation and purchase
- A broad, browsable assortment
- Clear visibility of the message inside the card
- Immediate availability for last-minute occasions



“Selecting card at a physical store is more personal. I can take my time and read through all the messages and try and find out which card is the best. It’s different when you can hold the card in your hand.”



6+ minutes
in card aisle



5+ cards picked up
before purchase decision

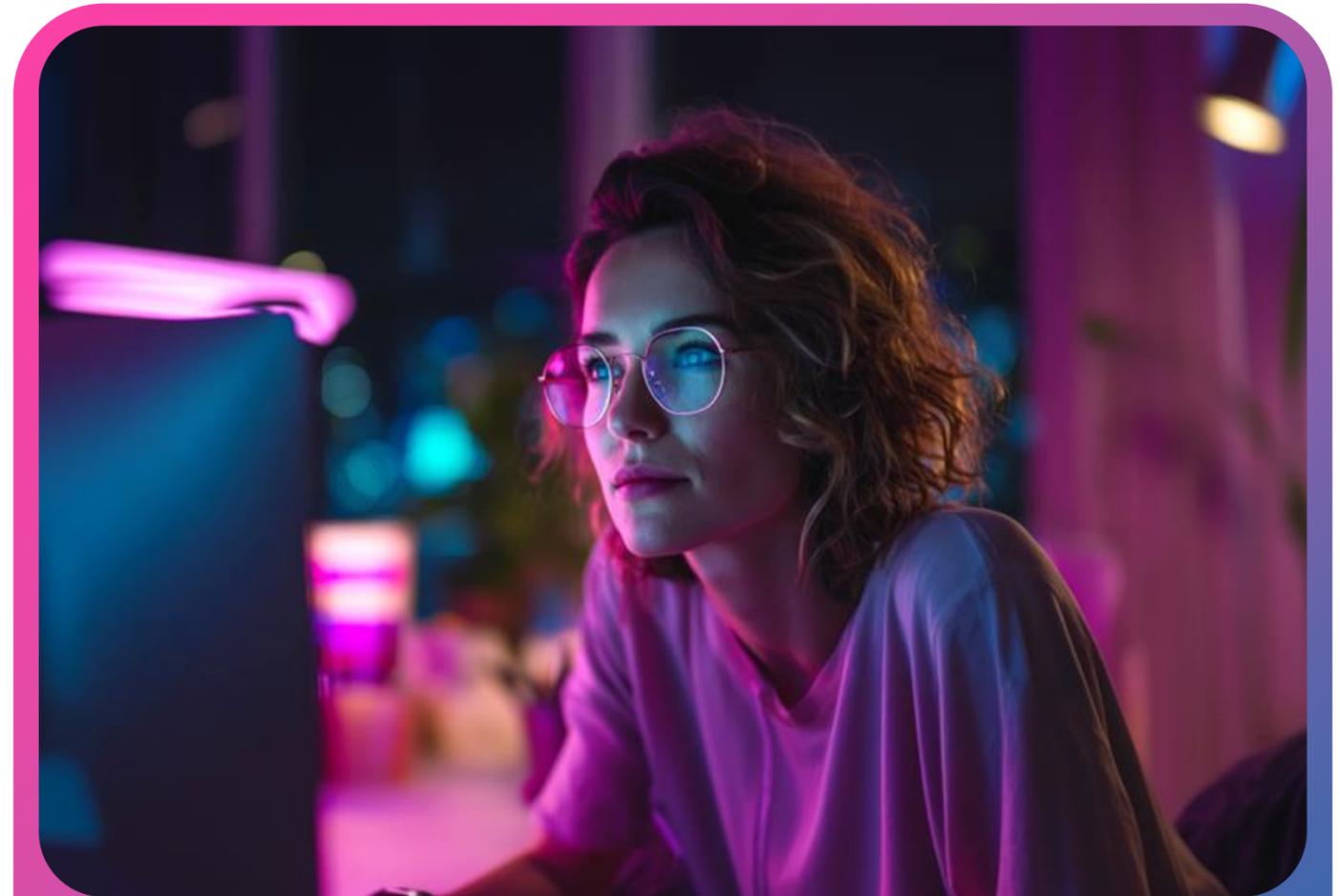
Online shopping prioritizes speed, control, and convenience over tactile experience.

WHAT ECOMMERCE DELIVERS...

- A fast, time-saving purchase process
- Seamless, convenient navigation
- Easy browsing across a broad assortment
- Clear and transparent pricing
- A low-pressure shopping experience
- Different/wider selection



“It’s faster looking online. And it’s easier to know the price of each card. I don’t have to open the card to read the message online.”

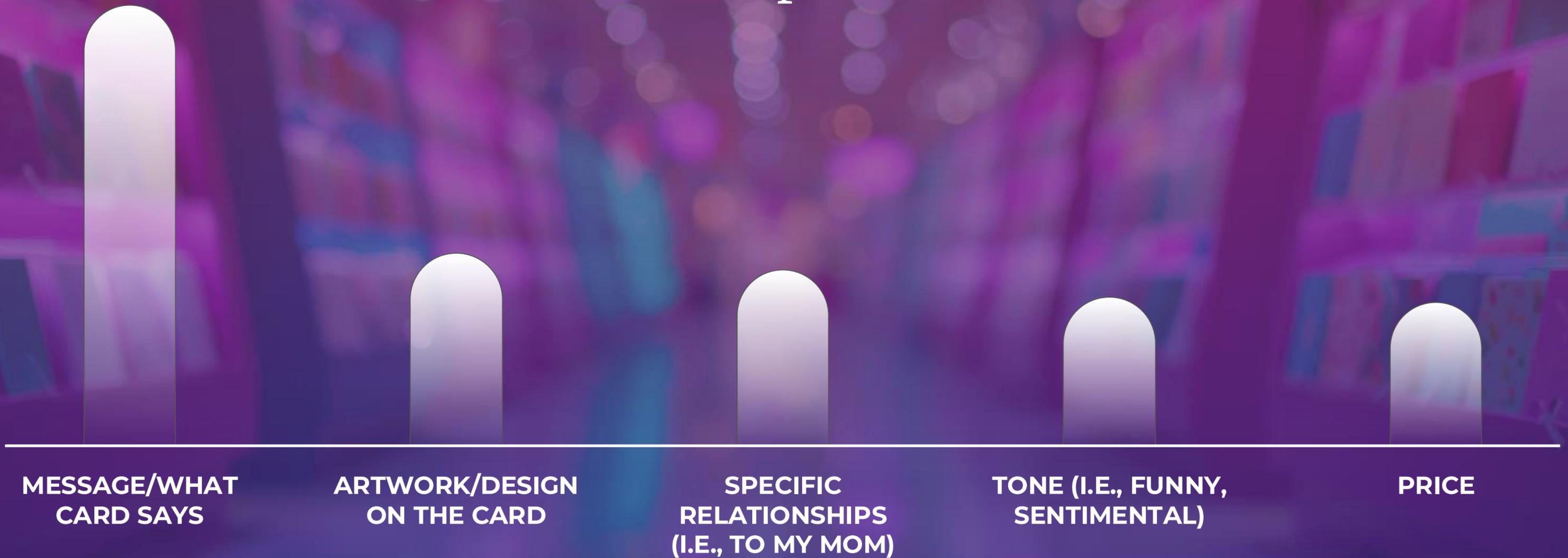


2–5 minutes in online exercise



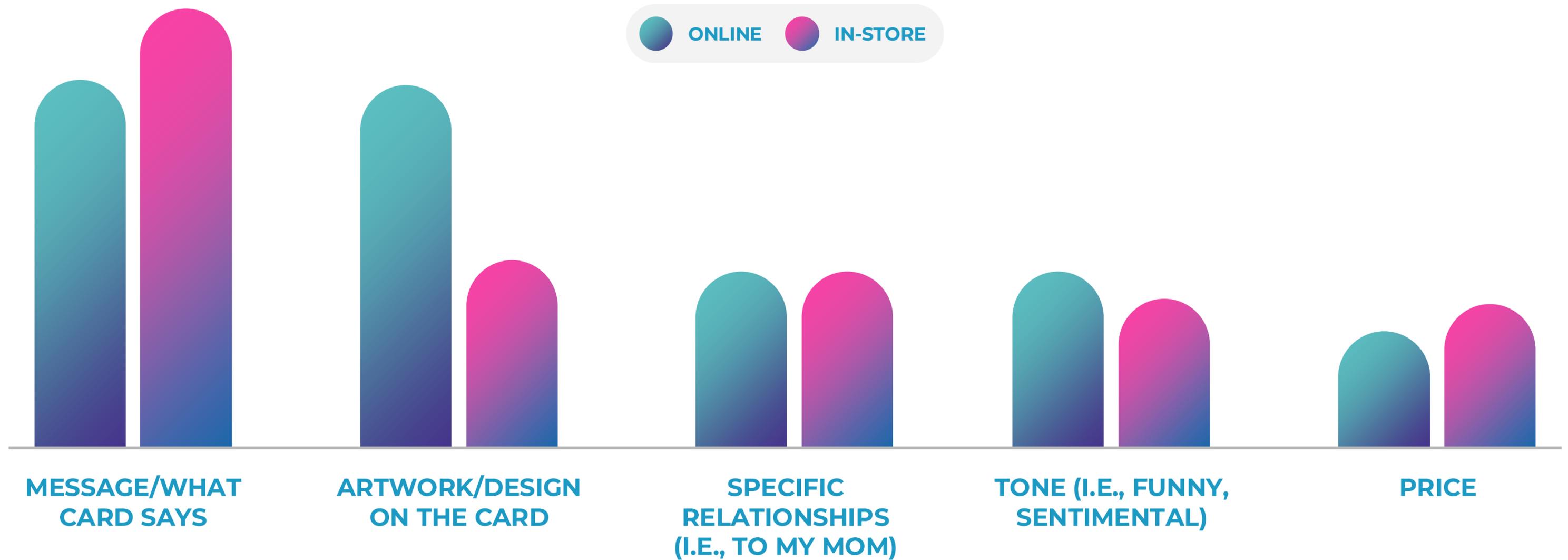
2–3 cards picked up before purchase decision

What the card says is the primary driver of in-store purchase decision.





Our ecommerce simulation reveals a clear shift in decision dynamics, elevating artwork and design as a critical driver online.



Online enhances the category rather than replaces it, so each channel must be optimized for its unique strengths.

Online

KEY LEARNINGS

- Meaningful but secondary participation
- Fast, visually filtered experience
- Shorter time; fewer clicks before decision
- Artwork earn attention before message

STRATEGY

- Lead with strong visual design
- Surface message clearly and quickly
- Optimize for speed and convenience

In-store

KEY LEARNINGS

- Primary purchase environment
- Immersive, tactile browsing
- Longer time in aisle; multiple cards handled
- Message tone, relationship guide decision

STRATEGY

- Preserve emotional and tactile discovery
- Organize by message and relationship
- Support browsing and comparison

Questions?





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